



AUKUS | EXPORT CONTROL | INDUSTRIAL RESILIENCE

TRUST AT SPEED

How robust export control can unlock faster, more resilient AUKUS collaboration.

AUKUS does not weaken export control. It turns proven compliance into a route for faster, safer allied collaboration.

A THOUGHT-LEADERSHIP PAPER FROM AMPHENOL LIMITED

EXECUTIVE SUMMARY

Security and speed are not opposing objectives

AUKUS is creating the conditions for secure collaboration to happen at the pace demanded by modern defence programmes.

Export controls protect military advantage, sensitive technology and trusted supply chains. ITAR and UK controls are not obstacles to remove; they are the foundation that allows allies and industry to share capability with confidence. Ref [3,4], Page 10

Modern programmes need eligible products, software, data and engineering support to move repeatedly across borders. Transaction-by-transaction approvals can add avoidable delay. AUKUS offers a better model: rigorous control, trusted participants and faster collaboration where the rules allow. For Amphenol Limited and its customers, that can mean earlier engineering access, more resilient supply routes and greater delivery confidence. Ref [1-5], Page 10

“The strategic opportunity is not deregulation. It is trust-based acceleration: maintaining strong safeguards while reducing repeated barriers between assessed and authorised participants.”

SHELDON LLOYD | Export Compliance Officer, Amphenol Limited

WHAT THIS CAN MEAN FOR CUSTOMERS

01

Earlier engineering access

Bring appropriately authorised specialists into eligible design conversations earlier, before risk and cost are embedded.

02

Faster problem solving

Reduce avoidable delay in eligible technical exchanges, failure analysis and configuration discussions.

03

More resilient supply

Make specialist capacity and alternative trusted routes more practical across the three nations.

04

Greater delivery confidence

Use established controlled pathways to improve planning certainty for recurring eligible activity.

01

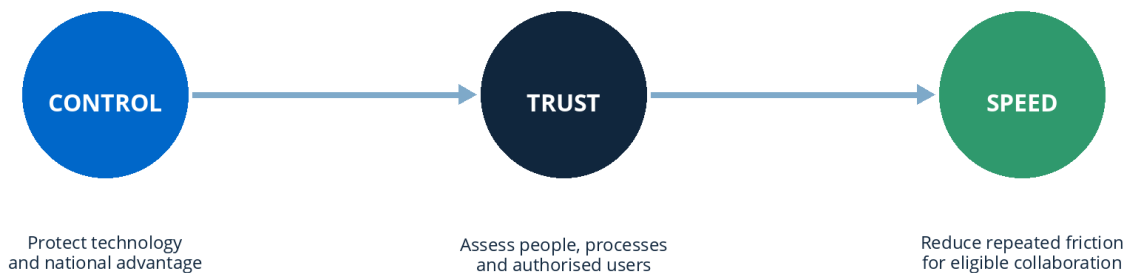
Regulation is the foundation of trust

Why strong export-control systems remain indispensable to defence collaboration.

Export control protects the advantage that defence innovation creates

Military products, software, technical data and manufacturing knowledge can create decisive operational advantage. If they are diverted or disclosed without the correct safeguards, that advantage can be lost. ITAR governs US defence articles, services and technical data; the UK framework controls military and dual-use items and related technology. Ref [3,4], Page 10

Effective control protects far more than a component. It protects design intent, performance limits, manufacturing processes, vulnerabilities and the trust between governments, customers and suppliers. Export-control competence is therefore part of the operating capability of a credible defence business.



A modern organisation must optimise all three outcomes. Removing control creates risk; applying identical friction to every trusted interaction creates delay.

The real problem is cumulative friction

Today's programmes are distributed across nations and organisations. Requirements, architecture, specialist manufacture, qualification and through-life support can all sit in different places. Treating every eligible exchange as a completely new transaction can slow design reviews, supplier changes, technical assistance and recovery from failure.

TIME	COST	RESILIENCE
Longer approval paths can delay technical decisions and programme milestones.	Repeated administration consumes scarce commercial, engineering and compliance resource.	Alternative facilities or suppliers may exist, but remain difficult to activate without efficient data transfer.

02

AUKUS: from repeated approvals to trusted flow

A new regulatory model for eligible trade and technology exchange between trusted participants.

AUKUS does not remove export control; it applies it differently to eligible activities. The UK, US and Australian routes each retain scope, recipient, location, record-keeping and exclusion rules. The result is a controlled community designed to move trusted collaboration faster. Ref [1-5], Page 10

AUKUS trade-flow concept

Eligible transfers move through a trusted, controlled community - not an unrestricted market.



1 ELIGIBILITY

Items and activities must fall within scope.

2 RECIPIENT

Authorised-user and end-user conditions still apply.

3 GOVERNANCE

Classification, records, security and exclusions remain essential.

“The strongest feature of the AUKUS model is the combination of high standards and reduced friction.”

TOM HAMMERTON | Sales Director, Amphenol Limited

WHAT REMAINS CONTROLLED

SCOPE

Not every item, service or technology is eligible.

PEOPLE

Sender, recipient and access conditions still apply.

SECURITY

Classification and programme security rules remain.

EVIDENCE

Records, screening and auditability are essential.

03

The customer case: capability with less avoidable delay

The value is measured across the programme lifecycle - not simply at the point of shipment.



CUSTOMER BENEFITS

01

Engage specialists earlier

Eligible technical data can be shared through a suitable route, allowing materials, interconnect, manufacturing and test expertise to contribute before designs and risks are baked in.

02

Resolve issues faster

Programme teams can bring the correct authorised specialists into eligible failure analysis, design review and configuration discussions with less repeated licensing friction.

03

Plan recurring activity

A controlled general route can improve predictability where eligible programmes require repeated transfers or technical exchanges over many years.

04

Reach a wider capability base

Customers can access relevant expertise and capacity across authorised organisations in the UK, US and Australia rather than treating each country as an isolated market.

What good looks like in practice

The fastest route is not automatically the AUKUS route. Every proposed transfer still needs classification, eligibility, recipient, end-use and security checks. The customer advantage comes from combining commercial urgency with disciplined export-control judgement - selecting the correct authority quickly and confidently.

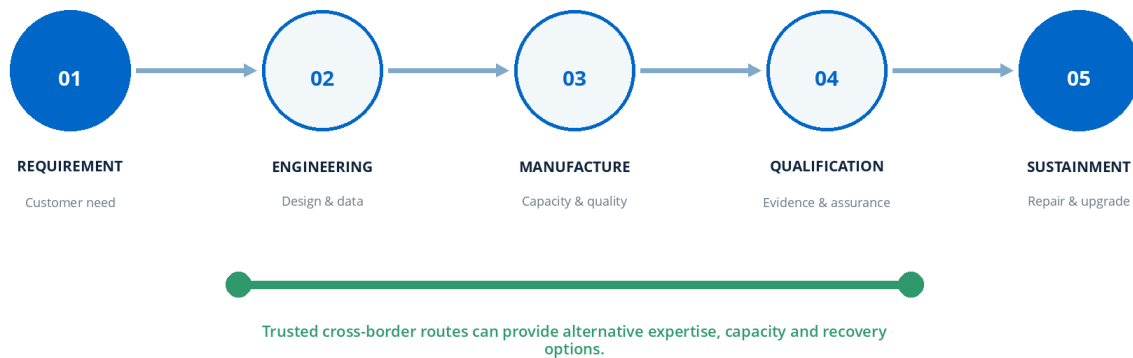
04

A stronger supply chain is a network, not a stockpile

AUKUS can make allied capacity, expertise and recovery options more usable in practice.

Resilience is more than stock. It is qualified alternative facilities, transferable engineering knowledge, common assurance and the ability to mobilise trusted capacity when disruption occurs.

From national supply chains to an allied industrial network



Why technical-transfer efficiency matters to resilience

Activating an alternative manufacturing or repair route may require drawings, process data, test methods and technical assistance. A capable supplier that cannot receive the necessary controlled information is not a usable recovery route. Efficient, compliant transfer is therefore part of resilience.

CAPACITY	Route eligible demand towards available specialist manufacturing and engineering capacity, where permitted under applicable export-control authorities.
RECOVERY	Activate trusted alternatives more quickly when a site, supplier or logistics route is disrupted.
COMMONALITY	Support aligned interfaces, qualification evidence and through-life approaches across allied programmes.
VISIBILITY	Create closer relationships and earlier warning across customers, suppliers and government stakeholders.

Australian government reporting in early 2025 indicated that the new environment had already enabled more than 210 Australian companies to access the UK and US defence markets and facilitated more than A\$25 million in licence-free exports in its first six months - an early indication of practical adoption, not a forecast of future benefit. Ref [8], Page 10

05

What Amphenol Limited's status enables

An enabling framework for eligible collaboration - accompanied by continuing responsibility.

WHAT IT ENABLES

- An additional route for eligible controlled goods, software and technology.
- More efficient collaboration with eligible authorised customers, partners and Amphenol operations.
- Earlier consideration of trilateral engineering, manufacturing and supply-chain options.
- A stronger platform for compliant customer support across Australia, the UK and the US.

WHAT IT DOES NOT MEAN

- AUKUS product certification or approval of individual Amphenol products.
- A government endorsement, preferred-supplier status or programme award.
- An unrestricted right to export every controlled item or technical dataset.
- The removal of classification, F680, end-use, record-keeping or programme-security obligations.

“Our status should allow us to combine greater responsiveness with the governance expected of a trusted defence-industry partner.”

SHELDON LLOYD | Export Compliance Officer, Amphenol Limited

Responsibility increases with trust

An efficient route creates value only when implemented with discipline. Authorised-user status depends on classification, screening, access control, secure handling, training, records and clear escalation. The goal is to identify the correct route quickly and use it with confidence.

06

Amphenol Limited: UK expertise, global reach

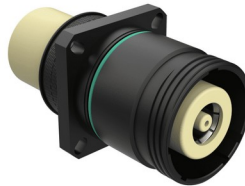
Connecting eligible customers to harsh-environment interconnect technology, engineering and manufacturing capability.

Amphenol Limited designs and manufactures harsh-environment interconnect solutions in Whitstable, UK. Capabilities span land, sea, air and space market applications with technologies like power, fibre-optic, EMI protection, sealed connectors, harness solutions and more, all underpinned by extensive testing capabilities. As part of the wider Amphenol organisation, the UK team can connect customers to a broad international portfolio while providing a clear, accountable UK interface. Ref [9], Page 10



STINGRAY

Low-profile magnetic interconnect



RHINO

High-power harsh-environment connectivity



RAPTOR

High-voltage, high-altitude interconnect

Illustrative products shown. Product suitability, export classification and eligibility must be assessed for each application and proposed transfer.

DESIGN Application engineering and custom-development support.	MANUFACTURE UK production, assembly and controlled processes.	TEST Qualification, verification and evidence generation.
POWER High-current and high-voltage interconnect solutions.	DATA Signal, high-speed, fibre and C5ISR connectivity.	HARSH ENVIRONMENTS Solutions for air, land, sea, space and soldier systems.

“The customer proposition is broader than faster export. It is earlier access to the right capability, through a route designed for secure allied collaboration.”

MIHOL SEBBAGE | Head of Product Strategy, Amphenol Limited

CONCLUSION

Trust at speed

A stronger AUKUS industrial base will be built by organisations that protect sensitive technology and collaborate at speed.



Compliance can become an accelerator of legitimate activity

AUKUS reform does not replace ITAR, UK strategic export controls or national oversight. It creates a smarter model: protect sensitive technology, assess trusted participants and reduce repeated friction for eligible collaboration.

For customers, that can mean earlier engineering engagement, faster problem-solving and more predictable delivery. For supply chains, it creates stronger alternatives and shorter recovery paths. For the three nations, it supports an industrial base able to innovate, manufacture, sustain and adapt together.

“Secure enough to protect the technologies that matter. Connected enough to access the people who can solve the problem. Fast enough to deliver capability when it is needed.”

ROSS YOUNG | General Manager, Amphenol Limited

**START A
COMPLIANT
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CONVERSATION**

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REFERENCES & NOTES

Sources, terminology and disclaimer

Information reviewed to July 2026. Export-control rules and licence conditions can change; always consult the current official text.

Selected official sources

NO.	REFERENCE
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|----|---|
| 1 | UK Department for Business and Trade, "Open general licence (AUKUS nations) guidance note", updated 8 April 2026. Official source |
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| 7 | UK Ministry of Defence, "The Strategic Defence Review 2025 - Making Britain Safer". Official source |
| 8 | Australian Minister for Defence, "Australian defence industry reaping the benefits of AUKUS trade reforms", 10 February 2025. Official source |
| 9 | Amphenol Limited, "About us". Official source |
| 10 | Amphenol Limited, "Contact us / Support". Official source |
| 11 | Imagery: Amphenol Limited website; cover image supplied by Amphenol Limited. |

Terminology

This paper uses "Open General Licence (AUKUS Nations)" or "AUKUS OGL", reflecting the title of the UK licence. "Authorised User Community" refers to the community recognised for the relevant AUKUS exemption and reciprocal arrangements. "Eligible" means that the proposed item, activity, destination, recipient, end-use and all other conditions have been assessed as falling within the applicable authority.

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